

RISK APPRECIATION SUMMARY

Risk Ref	Risk Event	Impact(s) and Contributing Factor(s)	Existing Controls		Inherent Risk		Additional Controls		Residual Risk		Control Task(s) - Responsibilities
			Existing Likelihood Controls (Controls the likelihood of the Risk Event occurring)	Existing Impact Controls (Controls the impact of the Risk Event once it has occurred)	Likelihood	Inherent Risk Level (Impact Category – Impact Rating – Risk Level)	Additional Likelihood Controls (Controls the likelihood of the Risk Event occurring)	Additional Impact Controls (Controls the impact of the Risk Event once it has occurred)	Likelihood	Residual Risk Level (Impact Category – Impact Rating – Risk Level)	
B: Natural Environment											
1 - Climatic Conditions											
1.1	During the conduct of the activity players may be exposed to increased heat which may result in;	<p>IMPACTS</p> <ul style="list-style-type: none"> • Mission - Delay or Failure to complete activity • Personnel - Fatality; Heat exhaustion / stroke; Dehydration; Injury / Illness • Resources - Additional reliance on Medical Support • Reputation - Negative Media Coverage; Adverse Public Relations <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> • Natural Environment - Insufficient Natural shade • Resources - Insufficient shade structures; insufficient hydration resupply / availability • Human Nature - Lack of hydration prior to activity; lack of acclimatisation 	<ul style="list-style-type: none"> • Activity is to be conducted IAW WBGT and subsequent Work / Rest, continual work ratios. 	<ul style="list-style-type: none"> • Patient Transport Vehicle (PTV) available 24/7 on barracks. • ARTC Public Relations Officer to provide all comment / info to media. • Availability of on base medical support, including PTV for immediate emergency support. • First aid and Casualty Evacuation protocols; 000 for PRI 1/2 (support from on base medical response - PTV), and on site / base treatment for PRI 3. 	Rare / Unlikely	<p>MISSION - Minor - LOW (24)</p> <p>PERSONNEL - Disruptive - LOW (20)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>REPUTATION - Disruptive - LOW (20)</p>	<ul style="list-style-type: none"> • Trainers and coaches must monitor players and the effect of hot conditions and rest players as applicable. • Inclusion of additional breaks for rest / rehydration if applicable. • Competition draw is to ensure adequate rest / recovery period between scheduled matches. • Ensure hydration points are available throughout conduct of the activity 	<ul style="list-style-type: none"> • Trainers and coaches must monitor players and the effect of hot conditions and rest players as applicable. • Inclusion of additional breaks for rest / rehydration if applicable. • Ensure hydration points are available throughout conduct of the activity 	Rare / Unlikely	<p>MISSION - Minor - LOW (24)</p> <p>PERSONNEL - Disruptive - LOW (20)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>REPUTATION - Disruptive - LOW (20)</p>	<p>FIRST AID AND CASUALTY EVACUATION PROTOCOLS: 000 FOR PRI 1/2 (SUPPORT FROM ON BASE MEDICAL RESPONSE - PTV), AND ON SITE / BASE TREATMENT FOR PRI 3.</p> <ul style="list-style-type: none"> • Activity Coordinator is to: <ul style="list-style-type: none"> ◦ Apply timely and appropriate first aid and evacuation of casualty. <p>COMPETITION DRAW IS TO ENSURE ADEQUATE REST / RECOVERY PERIOD BETWEEN SCHEDULED MATCHES.</p> <ul style="list-style-type: none"> • Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ◦ ensure the competition draw provides adequate rest / recovery period between scheduled matches. <p>ENSURE HYDRATION POINTS ARE AVAILABLE THROUGHOUT CONDUCT OF THE ACTIVITY</p> <ul style="list-style-type: none"> • Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ◦ ensure hydration points are available throughout conduct of the activity
8 - Wet Surfaces											
8.1	during conduct of activity causes a slip or fall incident/accident that may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> • Personnel - Injury; longer-term injury or disability; MEC reclassification; Rehabilitation • Resources - treatment, rehabilitation and compensation costs • Reputation - ComCare / Regulator reporting / Investigation / Inspection <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> • Cultural and Man-made Environment - Wet Floors • Time and Space - Complacency 	<ul style="list-style-type: none"> • Activity and Safety brief to participants conducted prior to activity. • Sports played and officiated IAW respective sports governing body Rules and Regulations • Comply with the relevant sport Admin Instruction and Risk Assessment and Controls. • All military pools to have life guards on duty 	<ul style="list-style-type: none"> • All military pools to have life guards on duty • First aid and Casualty Evacuation protocols; 000 for PRI 1/2 (support from on base medical response - PTV), and on site / base treatment for PRI 3. 	Rare / Unlikely	<p>PERSONNEL - Disruptive - LOW (20)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>REPUTATION - Minor - LOW (24)</p>	<ul style="list-style-type: none"> • Adequate instruction and supervision while members are in the pool • All Injuries are to be reported through the submission of a WHS Event Report on 'Sentinel' by the injured member or the team manager. • Initial safety brief for the correct conduct of the competition 	<ul style="list-style-type: none"> • Adequate instruction and supervision while members are in the pool • Initial safety brief for the correct conduct of the competition 	Rare / Unlikely	<p>PERSONNEL - Disruptive - LOW (20)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>REPUTATION - Minor - LOW (24)</p>	<p>ACTIVITY AND SAFETY BRIEF TO PARTICIPANTS CONDUCTED PRIOR TO ACTIVITY.</p> <ul style="list-style-type: none"> • Activity Coordinator is to: <ul style="list-style-type: none"> ◦ provide an Activity and Safety brief to participants prior to the activity. <p>COMPLY WITH THE RELEVANT SPORT ADMIN INSTRUCTION AND RISK ASSESSMENT AND CONTROLS.</p> <ul style="list-style-type: none"> • Activity Coordinator is to: <ul style="list-style-type: none"> ◦ ensure the activity is conducted IAW the Water Polo Sports Safety Management Plan (SSMP) <p>ALL MILITARY POOLS TO HAVE LIFE GUARDS ON DUTY</p> <ul style="list-style-type: none"> • Activity Coordinator is to: <ul style="list-style-type: none"> ◦ ensure life guards are on duty for the duration of the activity. <p>FIRST AID AND CASUALTY EVACUATION PROTOCOLS: 000 FOR PRI 1/2 (SUPPORT FROM ON BASE MEDICAL RESPONSE - PTV), AND ON SITE / BASE TREATMENT FOR PRI 3.</p> <ul style="list-style-type: none"> • Activity Coordinator is to: <ul style="list-style-type: none"> ◦ Apply timely and appropriate first aid and evacuation of casualty. <p>ALL INJURIES ARE TO BE REPORTED THROUGH THE SUBMISSION OF A WHS EVENT REPORT ON 'SENTINEL' BY THE INJURED MEMBER OR THE TEAM MANAGER.</p> <ul style="list-style-type: none"> • Sport Planning / Conducting Officer; Team Manager is to: <ul style="list-style-type: none"> ◦ ensure all injuries are reported through the submission of a WHS Event Report on 'Sentinel' by the injured member or the team manager. <p>INITIAL SAFETY BRIEF FOR THE CORRECT CONDUCT OF THE COMPETITION</p> <ul style="list-style-type: none"> • Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ◦ provide an initial safety brief for the correct conduct of the competition

C: Cultural and Man-made Environment										
9 - Playing Surface										
9.1	Inadequately prepared playing surface may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> • Mission - Delay or Failure to complete activity • Personnel - Injury <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> • Natural Environment - Inclement weather • Human Nature - Inadequately prepared playing surface 	<ul style="list-style-type: none"> • Grounds prepared for activity during Planning phase utilising contracted ground maintenance staff. • Organising and ground officials are to inspect the playing surface for hazards prior to commencement of activity. 	** No controls identified **	Rare / Unlikely	<p>MISSION - Minor - LOW (24)</p> <p>PERSONNEL - Disruptive - LOW (20)</p>	<ul style="list-style-type: none"> • Teams are to be given the opportunity to inspect the field / playing surface prior to play IOT become familiar with the surface. • Sporting grounds / facilities booked for the conduct of the activity 	** No controls identified **	Highly Improbable / Doubtful	<p>MISSION - Minor - LOW (25)</p> <p>PERSONNEL - Disruptive - LOW (22)</p> <p>ORGANISING AND GROUND OFFICIALS ARE TO INSPECT THE PLAYING SURFACE FOR HAZARDS PRIOR TO COMMENCEMENT OF ACTIVITY.</p> <ul style="list-style-type: none"> • Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ◦ inspect the playing surface for hazards prior to commencement of activity. <p>SPORTING GROUNDS / FACILITIES BOOKED FOR THE CONDUCT OF THE ACTIVITY</p> <ul style="list-style-type: none"> • Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ◦ ensure Sporting grounds / facilities are booked for the conduct of respective sports.
13 - Vehicle movement in vicinity of personnel										
13.1	During the transportation of personnel for the activity, the close proximity of vehicle movement to personnel may result in;	<p>IMPACTS</p> <ul style="list-style-type: none"> • Mission - Delay or failure to complete activity • Personnel - Death or serious personal injury; injury or disability • Resources - consequential damages, fines and penalties; Increased burden on emergency services; treatment, rehabilitation and compensation costs • Reputation - Adverse media coverage; Adverse public relations; ComCare / Regulator reporting / Investigation; High Command Scrutiny <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> • Organisational Complexity - Volume of people 	<ul style="list-style-type: none"> • Ensure vehicle operator is qualified and authorised. • Ensure all movement is conducted in accordance with DRTM 	<ul style="list-style-type: none"> • Ensure incidents are investigated and recorded IAW references via AIMS i.e. QA, IIR, AC875, AC626, Sentinel, XP188, EO016 • Availability of on base medical support, including PTV for immediate emergency support. 	Highly Improbable / Doubtful	<p>MISSION - Disruptive - LOW (22)</p> <p>PERSONNEL - Catastrophic - LOW (17)</p> <p>RESOURCES - Disruptive - LOW (22)</p> <p>REPUTATION - Serious - LOW (19)</p>	<ul style="list-style-type: none"> • Activity OIC is to brief all support staff of their supervisory / participation requirements. • Initial safety brief for the correct conduct of the competition 	<ul style="list-style-type: none"> • Initial safety brief for the correct conduct of the competition 	Highly Improbable / Doubtful	<p>MISSION - Disruptive - LOW (22)</p> <p>PERSONNEL - Catastrophic - LOW (17)</p> <p>RESOURCES - Disruptive - LOW (22)</p> <p>REPUTATION - Serious - LOW (19)</p> <p>INITIAL SAFETY BRIEF FOR THE CORRECT CONDUCT OF THE COMPETITION</p> <ul style="list-style-type: none"> • Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ◦ provide an initial safety brief for the correct conduct of the competition

14 - Competitors Accommodation										
14.1	During conduct of activity set up and movement through sited accommodation may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - Injury / Illness Resources - Additional reliance on Medical Support <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> Natural Environment - Inclement weather Cultural and Man-made Environment - Allocated ground surface Resources - Non serviceable tentage; non maintained ablutions Human Nature - Non serviceable electrical 	<ul style="list-style-type: none"> Grounds prepared for activity during Planning phase utilising contracted ground maintenance staff. Planning for preparation of ablutions prior to activity. Inspection conducted by organisers prior to competitor arrival. Activity organisers to plan for ablutions, power, and waste removal. Activity organisers to provide induction brief to all visitors on arrival. Competing teams are to provide their own tentage. Tentage is to be in good repair and serviceable. 	<ul style="list-style-type: none"> Patient Transport Vehicle (PTV) available 24/7 on barracks. Activity organisers to provide induction brief to all visitors on arrival. 	Rare / Unlikely	<p>PERSONNEL - Disruptive - LOW (20)</p> <p>RESOURCES - Minor - LOW (24)</p>	<ul style="list-style-type: none"> Tentage guide ropes are to be marked. All electrical appliances and leads are to be inspected for serviceability. 	** No controls identified **	Rare / Unlikely	<p>PERSONNEL - Disruptive - LOW (20)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>PLANNING FOR PREPARATION OF ABLUTIONS PRIOR TO ACTIVITY. INSPECTION CONDUCTED BY ORGANISERS PRIOR TO COMPETITOR ARRIVAL.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure the preparation of ablutions is organised prior to activity. <p>Inspection conducted by organisers prior to competitor arrival.</p> <p>ACTIVITY ORGANISERS TO PLAN FOR ABLUTIONS, POWER, AND WASTE REMOVAL.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> plan for ablutions, power, and waste removal. <p>ACTIVITY ORGANISERS TO PROVIDE INDUCTION BRIEF TO ALL VISITORS ON ARRIVAL.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure an induction brief is provided to all visitors on arrival. <p>COMPETING TEAMS ARE TO PROVIDE THEIR OWN TENTAGE. TENTAGE IS TO BE IN GOOD REPAIR AND SERVICEABLE.</p> <ul style="list-style-type: none"> Team Manager is to: <ul style="list-style-type: none"> organise tentage for team if required. Tentage is to be in good repair and serviceable. <p>ALL ELECTRICAL APPLIANCES AND LEADS ARE TO BE INSPECTED FOR SERVICEABILITY.</p> <ul style="list-style-type: none"> Activity Coordinator: Team Manager is to: <ul style="list-style-type: none"> ensure all electrical appliances and leads are inspected and serviceable.
G: Time and Space										
10 - Failure to acknowledge or disclose medical or physical condition										
10.1	prior to conduct of the activity failure to disclose medical or physical condition may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - an exacerbation of injury; injury or disability; MEC reclassification; reduction in workforce and/or key skills availability; Rehabilitation Resources - treatment, rehabilitation and compensation costs <p>CONTRIBUTING FACTOR(S)</p> <p>** No contributing factor identified **</p>	<ul style="list-style-type: none"> All players are to be designated Medically J-1 to participate. Comply with the relevant sport Admin Instruction and Risk Assessment and Controls. 	** No controls identified **	Rare / Unlikely	<p>PERSONNEL - Disruptive - LOW (20)</p> <p>RESOURCES - Minor - LOW (24)</p>	<ul style="list-style-type: none"> Team managers are to ensure all participants are fit and medically suitable to participate. 	<ul style="list-style-type: none"> All players are to be deemed fit for participation, with no existing injuries. 	Rare / Unlikely	<p>PERSONNEL - Disruptive - LOW (20)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>COMPLY WITH THE RELEVANT SPORT ADMIN INSTRUCTION AND RISK ASSESSMENT AND CONTROLS.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure the activity is conducted IAW the Water Polo Sports Safety Management Plan (SSMP) <p>TEAM MANAGERS ARE TO ENSURE ALL PARTICIPANTS ARE FIT AND MEDICALLY SUITABLE TO PARTICIPATE.</p> <ul style="list-style-type: none"> Team Manager is to: <ul style="list-style-type: none"> ensure all team participants are fit and medically suitable to participate.

H: Human Nature										
2 - Physical Contact										
2.1	Incorrect tackling technique or collusion may result in;	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - Injury / Illness; Break / Fracture; Laceration; Concussion Resources - Additional reliance on Medical Support <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> Cultural and Man-made Environment - Playing Surface / Goal Posts Personnel - Other participants 	<ul style="list-style-type: none"> Organising and Ground officials are to ensure post protectors are in place, meet the Australian Standards and are in good repair. Organising and ground officials are to inspect the playing surface for hazards prior to commencement of activity. Competition is to be conducted / played in the spirit / guidelines as detailed in the admin instruction. Activity and Safety brief to participants conducted prior to activity. Sports played and officiated IAW respective sports governing body Rules and Regulations 	<ul style="list-style-type: none"> Patient Transport Vehicle (PTV) available 24/7 on barracks. Mouthguards are mandatory unless a specific condition prevents their use. First aid and Casualty Evacuation protocols; 000 for PRI 1/2 (support from on base medical response - PTV), and on site / base treatment for PRI 3. 	O C C A S I O N A L / P O S S I B L E	<p>PERSONNEL - Serious - MEDIUM (12)</p> <p>RESOURCES - Minor - LOW (23)</p>	<ul style="list-style-type: none"> Team officials / managers are to ensure sufficient warm up is conducted prior to commencement of games. All Injuries are to be reported through the submission of a WHS Event Report on 'Sentinel' by the injured member or the team manager. Initial safety brief for the correct conduct of the competition Match officials are to be appropriately accredited. 	<ul style="list-style-type: none"> All players are to be deemed fit for participation, with no existing injuries. Initial safety brief for the correct conduct of the competition 	O C C A S I O N A L / P O S S I B L E	<p>MOUTHGUARDS ARE MANDATORY UNLESS A SPECIFIC CONDITION PREVENTS THEIR USE.</p> <ul style="list-style-type: none"> Activity Coordinator; Sport Planning / Conducting Officer; Team Manager is to: <ul style="list-style-type: none"> ensure all participants use mouthguards unless a specific condition prevents their use. <p>ORGANISING AND GROUND OFFICIALS ARE TO ENSURE POST PROTECTORS ARE IN PLACE, MEET THE AUSTRALIAN STANDARDS AND ARE IN GOOD REPAIR.</p> <ul style="list-style-type: none"> Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ensure post protectors are in place, meet the Australian Standards and are in good repair. <p>ORGANISING AND GROUND OFFICIALS ARE TO INSPECT THE PLAYING SURFACE FOR HAZARDS PRIOR TO COMMENCEMENT OF ACTIVITY.</p> <ul style="list-style-type: none"> Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> inspect the playing surface for hazards prior to commencement of activity. <p>ACTIVITY AND SAFETY BRIEF TO PARTICIPANTS CONDUCTED PRIOR TO ACTIVITY.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> provide an Activity and Safety brief to participants prior to the activity. <p>FIRST AID AND CASUALTY EVACUATION PROTOCOLS; 000 FOR PRI 1/2 (SUPPORT FROM ON BASE MEDICAL RESPONSE - PTV), AND ON SITE / BASE TREATMENT FOR PRI 3.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> Apply timely and appropriate first aid and evacuation of casualty. <p>ALL INJURIES ARE TO BE REPORTED THROUGH THE SUBMISSION OF A WHS EVENT REPORT ON 'SENTINEL' BY THE INJURED MEMBER OR THE TEAM MANAGER.</p> <ul style="list-style-type: none"> Sport Planning / Conducting Officer; Team Manager is to: <ul style="list-style-type: none"> ensure all injuries are reported through the submission of a WHS Event Report on 'Sentinel' by the injured member or the team manager. <p>INITIAL SAFETY BRIEF FOR THE CORRECT CONDUCT OF THE COMPETITION</p> <ul style="list-style-type: none"> Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> provide an initial safety brief for the correct conduct of the competition

3 - Repetitive upper and lower body activity											
3.1	During the conduct of activity causes repetitive strain that may result in;	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - an exacerbation of injury; fatigue; injury or disability; MEC reclassification; Rehabilitation Resources - treatment, rehabilitation and compensation costs Reputation - ComCare / Regulator reporting / Investigation / Inspection <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> Time and Space - physical condition Human Nature - excessive repetition; Inadequate supervision and control 	<ul style="list-style-type: none"> Comply with the relevant sport Admin Instruction and Risk Assessment and Controls. Sports played and officiated IAW respective sports governing body Rules and Regulations All players are to be designated Medically J-1 to participate. Conduct physical training activities IAW the reference 	<ul style="list-style-type: none"> Conduct physical training activities IAW the reference 	Occasional / Possible	<p>PERSONNEL - Disruptive - MEDIUM (15)</p> <p>RESOURCES - Minor - LOW (23)</p> <p>REPUTATION - Minor - LOW (23)</p>	<ul style="list-style-type: none"> All Injuries are to be reported through the submission of a WHS Event Report on 'Sentinel' by the injured member or the team manager. Competition draw is to ensure adequate rest / recovery period between scheduled matches. Team managers are to ensure all participants are fit and medically suitable to participate. Team officials / managers are to ensure sufficient warm up is conducted prior to commencement of games. Trainers and Coaches must constantly monitor players for undue fatigue and injury and provide appropriate care as required. 	<ul style="list-style-type: none"> All players are to be deemed fit for participation, with no existing injuries. Trainers and Coaches must constantly monitor players for undue fatigue and injury and provide appropriate care as required. 	Rare / Unlikely	<p>PERSONNEL - Disruptive - LOW (20)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>REPUTATION - Minor - LOW (24)</p>	<p>COMPLY WITH THE RELEVANT SPORT ADMIN INSTRUCTION AND RISK ASSESSMENT AND CONTROLS.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure the activity is conducted IAW the Water Polo Sports Safety Management Plan (SSMP) <p>ALL INJURIES ARE TO BE REPORTED THROUGH THE SUBMISSION OF A WHS EVENT REPORT ON 'SENTINEL' BY THE INJURED MEMBER OR THE TEAM MANAGER.</p> <ul style="list-style-type: none"> Sport Planning / Conducting Officer; Team Manager is to: <ul style="list-style-type: none"> ensure all injuries are reported through the submission of a WHS Event Report on 'Sentinel' by the injured member or the team manager. <p>COMPETITION DRAW IS TO ENSURE ADEQUATE REST / RECOVERY PERIOD BETWEEN SCHEDULED MATCHES.</p> <ul style="list-style-type: none"> Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ensure the competition draw provides adequate rest / recovery period between scheduled matches. <p>TEAM MANAGERS ARE TO ENSURE ALL PARTICIPANTS ARE FIT AND MEDICALLY SUITABLE TO PARTICIPATE.</p> <ul style="list-style-type: none"> Team Manager is to: <ul style="list-style-type: none"> ensure all team participants are fit and medically suitable to participate.
4 - Technical competence											
4.1	During activity Incorrect / poor technique may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - injury or disability Resources - treatment / rehabilitation and compensation costs <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> Time and Space - failure to follow instructions / direction; fatigue; inexperience; physical condition Human Nature - inadequate briefings / orders / Instructions 	<ul style="list-style-type: none"> Activity and Safety brief to participants conducted prior to activity. Sports played and officiated IAW respective sports governing body Rules and Regulations Comply with the relevant sport Admin Instruction and Risk Assessment and Controls. 	<ul style="list-style-type: none"> First aid and Casualty Evacuation protocols; 000 for PRI 1/2 (support from on base medical response - PTV), and on site / base treatment for PRI 3. 	Occasional / Possible	<p>PERSONNEL - Minor - LOW (23)</p> <p>RESOURCES - Minor - LOW (23)</p>	<ul style="list-style-type: none"> Match officials are to be appropriately accredited. 	** No controls identified **	Occasional / Possible	<p>PERSONNEL - Minor - LOW (23)</p> <p>RESOURCES - Minor - LOW (23)</p>	<p>ACTIVITY AND SAFETY BRIEF TO PARTICIPANTS CONDUCTED PRIOR TO ACTIVITY.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> provide an Activity and Safety brief to participants prior to the activity. <p>FIRST AID AND CASUALTY EVACUATION PROTOCOLS: 000 FOR PRI 1/2 (SUPPORT FROM ON BASE MEDICAL RESPONSE - PTV), AND ON SITE / BASE TREATMENT FOR PRI 3.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> Apply timely and appropriate first aid and evacuation of casualty. <p>COMPLY WITH THE RELEVANT SPORT ADMIN INSTRUCTION AND RISK ASSESSMENT AND CONTROLS.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure the activity is conducted IAW the Water Polo Sports Safety Management Plan (SSMP)
5 - Overuse / Insufficient recovery period											
5.1	During the activity insufficient rest periods for players during and between matches may result in;	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - Dehydration; Injury / Illness; stress fractures, compartment syndrome or other joint injuries Resources - Additional reliance on Medical Support Reputation - Adverse reputation to activity planning committee <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> Natural Environment - Climatic Conditions Resources - insufficient hydration resupply / availability; Insufficient shade structures Personnel - Poor Planning of Competition Draw Human Nature - lack of acclimatisation; Lack of hydration prior to activity 	<ul style="list-style-type: none"> Activity is to be conducted IAW WBGT and subsequent Work / Rest, continual work ratios. 	<ul style="list-style-type: none"> Patient Transport Vehicle (PTV) available 24/7 on barracks. First aid and Casualty Evacuation protocols; 000 for PRI 1/2 (support from on base medical response - PTV), and on site / base treatment for PRI 3. 	Occasional / Possible	<p>PERSONNEL - Minor - LOW (23)</p> <p>RESOURCES - Minor - LOW (23)</p> <p>REPUTATION - Minor - LOW (23)</p>	<ul style="list-style-type: none"> Inclusion of additional breaks for rest / rehydration if applicable. Trainers and Coaches must constantly monitor players for undue fatigue and injury and provide appropriate care as required. Competition draw is to ensure adequate rest / recovery period between scheduled matches. 	<ul style="list-style-type: none"> Inclusion of additional breaks for rest / rehydration if applicable. Trainers and Coaches must constantly monitor players for undue fatigue and injury and provide appropriate care as required. 	Rare / Unlikely	<p>PERSONNEL - Minor - LOW (24)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>REPUTATION - Minor - LOW (24)</p>	<p>FIRST AID AND CASUALTY EVACUATION PROTOCOLS: 000 FOR PRI 1/2 (SUPPORT FROM ON BASE MEDICAL RESPONSE - PTV), AND ON SITE / BASE TREATMENT FOR PRI 3.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> Apply timely and appropriate first aid and evacuation of casualty. <p>COMPETITION DRAW IS TO ENSURE ADEQUATE REST / RECOVERY PERIOD BETWEEN SCHEDULED MATCHES.</p> <ul style="list-style-type: none"> Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ensure the competition draw provides adequate rest / recovery period between scheduled matches.

6 - Communicable disease											
6.1	During conduct of the activity players that receive laceration injuries may be at risk of blood transfer which may result in;	<p>IMPACTS</p> <ul style="list-style-type: none"> • Mission - Delay or Failure to complete activity • Personnel - Infectious disease; Long / Short term health implications • Resources - Additional reliance on Medical Support • Reputation - Adverse Public Relations; Negative Media Coverage <p>CONTRIBUTING FACTOR(S) ** No contributing factor identified **</p>	<ul style="list-style-type: none"> • All players are to be designated Medically J-1 to participate. • Activity and Safety brief to participants conducted prior to activity. 	<ul style="list-style-type: none"> • Patient Transport Vehicle (PTV) available 24/7 on barracks. • First aid and Casualty Evacuation protocols; 000 for PRI 1/2 (support from on base medical response - PTV), and on site / base treatment for PRI 3. 	Rare / Unlikely	<p>MISSION - Disruptive - LOW (20)</p> <p>PERSONNEL - Serious - MEDIUM (13)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>REPUTATION - Serious - MEDIUM (13)</p>	<ul style="list-style-type: none"> • Trainers and Coaches must constantly monitor players for undue fatigue and injury and provide appropriate care as required. • The blood rule is to be strictly enforced and trainers are to conduct thorough checks for blood before allowing players back on the field of play. 	<ul style="list-style-type: none"> • Trainers and Coaches must constantly monitor players for undue fatigue and injury and provide appropriate care as required. 	Highly Improbable / Doubtful	<p>MISSION - Disruptive - LOW (22)</p> <p>PERSONNEL - Serious - LOW (19)</p> <p>RESOURCES - Minor - LOW (25)</p> <p>REPUTATION - Serious - LOW (19)</p>	<p>ACTIVITY AND SAFETY BRIEF TO PARTICIPANTS CONDUCTED PRIOR TO ACTIVITY.</p> <ul style="list-style-type: none"> • Activity Coordinator is to: <ul style="list-style-type: none"> ◦ provide an Activity and Safety brief to participants prior to the activity. <p>FIRST AID AND CASUALTY EVACUATION PROTOCOLS; 000 FOR PRI 1/2 (SUPPORT FROM ON BASE MEDICAL RESPONSE - PTV), AND ON SITE / BASE TREATMENT FOR PRI 3.</p> <ul style="list-style-type: none"> • Activity Coordinator is to: <ul style="list-style-type: none"> ◦ Apply timely and appropriate first aid and evacuation of casualty.
7 - Faulty Equipment											
7.1	During the conduct of the activity damaged equipment or PPE may result in;	<p>IMPACTS</p> <ul style="list-style-type: none"> • Mission - Delay or Failure to complete activity • Personnel - Break / Fracture; Concussion; Injury / Illness; Laceration • Resources - Additional reliance on Medical Support • Reputation - Adverse reputation to activity planning committee <p>CONTRIBUTING FACTOR(S) • Cultural and Man-made Environment - Playing Surface</p>	<ul style="list-style-type: none"> • Organising and Ground officials are to ensure post protectors are in place, meet the Australian Standards and are in good repair. • Grounds prepared for activity during Planning phase utilising contracted ground maintenance staff. • Organising and ground officials are to inspect the playing surface for hazards prior to commencement of activity. 	<ul style="list-style-type: none"> • Mouthguards are mandatory unless a specific condition prevents their use. • Patient Transport Vehicle (PTV) available 24/7 on barracks. • First aid and Casualty Evacuation protocols; 000 for PRI 1/2 (support from on base medical response - PTV), and on site / base treatment for PRI 3. 	Rare / Unlikely	<p>MISSION - Minor - LOW (24)</p> <p>PERSONNEL - Serious - MEDIUM (13)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>REPUTATION - Minor - LOW (24)</p>	<ul style="list-style-type: none"> • Sporting supplies stored within Gymnasium complex and maintained by contractor staff • Teams are to be given the opportunity to inspect the field / playing surface prior to play IOT become familiar with the surface. 	** No controls identified **	Rare / Unlikely	<p>MISSION - Minor - LOW (24)</p> <p>PERSONNEL - Serious - MEDIUM (13)</p> <p>RESOURCES - Minor - LOW (24)</p> <p>REPUTATION - Minor - LOW (24)</p>	<p>ORGANISING AND GROUND OFFICIALS ARE TO ENSURE POST PROTECTORS ARE IN PLACE, MEET THE AUSTRALIAN STANDARDS AND ARE IN GOOD REPAIR.</p> <ul style="list-style-type: none"> • Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ◦ ensure post protectors are in place, meet the Australian Standards and are in good repair. <p>MOUTHGUARDS ARE MANDATORY UNLESS A SPECIFIC CONDITION PREVENTS THEIR USE.</p> <ul style="list-style-type: none"> • Activity Coordinator; Sport Planning / Conducting Officer; Team Manager is to: <ul style="list-style-type: none"> ◦ ensure all participants use mouthguards unless a specific condition prevents their use. <p>FIRST AID AND CASUALTY EVACUATION PROTOCOLS; 000 FOR PRI 1/2 (SUPPORT FROM ON BASE MEDICAL RESPONSE - PTV), AND ON SITE / BASE TREATMENT FOR PRI 3.</p> <ul style="list-style-type: none"> • Activity Coordinator is to: <ul style="list-style-type: none"> ◦ Apply timely and appropriate first aid and evacuation of casualty. <p>ORGANISING AND GROUND OFFICIALS ARE TO INSPECT THE PLAYING SURFACE FOR HAZARDS PRIOR TO COMMENCEMENT OF ACTIVITY.</p> <ul style="list-style-type: none"> • Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> ◦ inspect the playing surface for hazards prior to commencement of activity.

11 - Drowning										
11.1	during conduct of the activity may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - Death; injury/illness; DVA claims Resources - treatment, rehabilitation and compensation costs; Unavailability of training resources Reputation - adverse public reaction; ComCare / Regulator reporting / Investigation / Inspection; diminished reputation of organising unit <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> Time and Space - fatigue Human Nature - fitness levels; swimming ability 	<ul style="list-style-type: none"> All military pools to have life guards on duty PTIs to remain current in Bronze Medallion annually Comply with the relevant sport Admin Instruction and Risk Assessment and Controls. Activity and Safety brief to participants conducted prior to activity. Sports played and officiated IAW respective sports governing body Rules and Regulations 	<ul style="list-style-type: none"> All military pools to have life guards on duty PTIs to remain current in Bronze Medallion annually Ensure incidents are investigated and recorded IAW references via AIMS i.e. QA, IIR, AC875, AC626, Sentinel XP188, EO016 	Highly improbable / Doubtful	<p>PERSONNEL - Critical - LOW (18)</p> <p>RESOURCES - Disruptive - LOW (22)</p> <p>REPUTATION - Serious - LOW (19)</p>	<ul style="list-style-type: none"> Adequate instruction and supervision while members are in the pool Initial safety brief for the correct conduct of the competition Trainers and Coaches must constantly monitor players for undue fatigue and injury and provide appropriate care as required. 	<ul style="list-style-type: none"> Adequate instruction and supervision while members are in the pool Initial safety brief for the correct conduct of the competition Trainers and Coaches must constantly monitor players for undue fatigue and injury and provide appropriate care as required. 	Highly improbable / Doubtful	<p>PERSONNEL - Critical - LOW (18)</p> <p>RESOURCES - Disruptive - LOW (22)</p> <p>REPUTATION - Serious - LOW (19)</p> <p>ALL MILITARY POOLS TO HAVE LIFE GUARDS ON DUTY</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure life guards are on duty for the duration of the activity. <p>COMPLY WITH THE RELEVANT SPORT ADMIN INSTRUCTION AND RISK ASSESSMENT AND CONTROLS.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure the activity is conducted IAW the Water Polo Sports Safety Management Plan (SSMP) <p>ACTIVITY AND SAFETY BRIEF TO PARTICIPANTS CONDUCTED PRIOR TO ACTIVITY.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> provide an Activity and Safety brief to participants prior to the activity. <p>INITIAL SAFETY BRIEF FOR THE CORRECT CONDUCT OF THE COMPETITION</p> <ul style="list-style-type: none"> Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> provide an initial safety brief for the correct conduct of the competition
12 - Alcohol Consumption										
12.1	Irresponsible consumption of alcohol during conduct of competition may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - Injury / Illness; Disciplinary / Administrative action Reputation - Adverse Public Relations; Negative Media Coverage <p>CONTRIBUTING FACTOR(S)</p> <p>** No contributing factor identified **</p>	<ul style="list-style-type: none"> Alcohol is only to be purchased from approved canteens in location. Players are not to consume alcohol until their designated team has concluded all designated games. Activity organisers to provide induction brief to all visitors on arrival. Members are to be briefed on the responsible consumption of alcohol. Responsible service of alcohol requirements to be adhered to. 	<ul style="list-style-type: none"> Activity organisers to provide induction brief to all visitors on arrival. Responsible service of alcohol requirements to be adhered to. 	Occasional / Possible	<p>PERSONNEL - Minor - LOW (23)</p> <p>REPUTATION - Minor - LOW (23)</p>	** No controls identified **	<ul style="list-style-type: none"> Overly Intoxicated / aggressive individuals are to be removed from the Sports Precinct. 	Occasional / Possible	<p>PERSONNEL - Minor - LOW (23)</p> <p>REPUTATION - Minor - LOW (23)</p> <p>PLAYERS ARE NOT TO CONSUME ALCOHOL UNTIL THEIR DESIGNATED TEAM HAS CONCLUDED ALL DESIGNATED GAMES.</p> <ul style="list-style-type: none"> Team Manager is to: <ul style="list-style-type: none"> ensure players do not consume alcohol until their designated team has concluded all designated games. <p>ACTIVITY ORGANISERS TO PROVIDE INDUCTION BRIEF TO ALL VISITORS ON ARRIVAL.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure an induction brief is provided to all visitors on arrival. <p>MEMBERS ARE TO BE BRIEFED ON THE RESPONSIBLE CONSUMPTION OF ALCOHOL.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure all members are briefed on the responsible consumption of alcohol. <p>RESPONSIBLE SERVICE OF ALCOHOL REQUIREMENTS TO BE ADHERED TO.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure responsible service of alcohol requirements are adhered to throughout the duration of the activity. <p>OVERLY INTOXICATED / AGGRESSIVE INDIVIDUALS ARE TO BE REMOVED FROM THE SPORTS PRECINCT.</p> <ul style="list-style-type: none"> Activity Coordinator; Sport Planning / Conducting Officer; Team Manager is to: <ul style="list-style-type: none"> ensure overly intoxicated / aggressive individuals are removed from the Sports Precinct.

12.2	Irresponsible consumption of alcohol during conduct of post competition activity may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - Injury / Illness; Disciplinary / Administrative action; Civil infringement Reputation - Adverse Public Relations; Negative Media Coverage <p>CONTRIBUTING FACTOR(S) ** No contributing factor identified **</p>	<ul style="list-style-type: none"> Vehicle to be provided for the transportation of individuals to / from post competition activities. Members are to be briefed on the responsible consumption of alcohol. 	<ul style="list-style-type: none"> ARTC Public Relations Officer to provide all comment / info to media. Vehicle to be provided for the transportation of individuals to / from post competition activities. MP's to conduct patrols. 	O c c a s i o n a l / P o s s i b l e	PERSONNEL - Minor - LOW (23) REPUTATION - Disruptive - MEDIUM (15)	** No controls identified **	** No controls identified **	O c c a s i o n a l / P o s s i b l e	PERSONNEL - Minor - LOW (23) REPUTATION - Disruptive - MEDIUM (15)	<p>VEHICLE TO BE PROVIDED FOR THE TRANSPORTATION OF INDIVIDUALS TO / FROM POST COMPETITION ACTIVITIES.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure transportation is provided for individuals to / from post competition activities. <p>MEMBERS ARE TO BE BRIEFED ON THE RESPONSIBLE CONSUMPTION OF ALCOHOL.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure all members are briefed on the responsible consumption of alcohol. <p>MP'S TO CONDUCT PATROLS.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> request the MP's to conduct patrols of the post activity function area.
12.3	After the activity individual operates a vehicle whilst under the influence of alcohol which may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - Fatality; injury or disability Reputation - Adverse media coverage; Adverse public relations; ComCare / Regulator reporting / Investigation; diminished Unit reputation; High Command Scrutiny; Legal action <p>CONTRIBUTING FACTOR(S) ** No contributing factor identified **</p>	<ul style="list-style-type: none"> Activity and Safety brief to participants conducted prior to activity. Activity organisers to provide induction brief to all visitors on arrival. 	<ul style="list-style-type: none"> Activity organisers to provide induction brief to all visitors on arrival. 	H i g h l y I m p r o b a b l e / D o u b t f u l	PERSONNEL - Critical - LOW (18) REPUTATION - Serious - LOW (19)	<ul style="list-style-type: none"> Bus provided for the transportation of personnel into the Wagga and return to the KMA Organising Staff and Team Managers are to identify any individuals that are intoxicated and ensure they do not operate vehicles. 	<ul style="list-style-type: none"> Organising Staff and Team Managers are to identify any individuals that are intoxicated and ensure they do not operate vehicles. 	H i g h l y I m p r o b a b l e / D o u b t f u l	PERSONNEL - Critical - LOW (18) REPUTATION - Serious - LOW (19)	<p>ACTIVITY AND SAFETY BRIEF TO PARTICIPANTS CONDUCTED PRIOR TO ACTIVITY.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> provide an Activity and Safety brief to participants prior to the activity. <p>ACTIVITY ORGANISERS TO PROVIDE INDUCTION BRIEF TO ALL VISITORS ON ARRIVAL.</p> <ul style="list-style-type: none"> Activity Coordinator is to: <ul style="list-style-type: none"> ensure an induction brief is provided to all visitors on arrival.
15 - Inadequate handling of accidents/incidents											
15.1	In the event of accident / incident inadequate handling / reporting may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> Personnel - Administrative and disciplinary action Resources - consequential damages, fines and penalties Reputation - Adverse media coverage; Adverse public relations; ComCare / Regulator reporting / Investigation; High Command Scrutiny; loss of stakeholder confidence and engagement <p>CONTRIBUTING FACTOR(S) ** No contributing factor identified **</p>	<ul style="list-style-type: none"> All Incidents managed and tracked by ARTC Incident Manager All safety incidents / accidents / injuries tracked by ARTC Safety Manager Established KMA emergency response plan / procedures Utilisation of Duty Officer system. ARTC Media Liaison Officer to handle / direct all correspondence / interviews with the media. 	<ul style="list-style-type: none"> Ensure incidents are investigated and recorded IAW references via AIMS i.e. QA, IIR, AC875, AC626, Sentinel, XP188, EO016 ARTC Media Liaison Officer to handle / direct all correspondence / interviews with the media. 	R a r e / U n l i k e l y	PERSONNEL - Minor - LOW (24) RESOURCES - Minor - LOW (24) REPUTATION - Disruptive - LOW (20)	<ul style="list-style-type: none"> All Injuries are to be reported through the submission of a WHS Event Report on 'Sentinel' by the injured member or the team manager. Initial safety brief for the correct conduct of the competition 	<ul style="list-style-type: none"> Any identified / reported breaches of misconduct are to be reported and investigated by the chain of command. Initial safety brief for the correct conduct of the competition 	R a r e / U n l i k e l y	PERSONNEL - Minor - LOW (24) RESOURCES - Minor - LOW (24) REPUTATION - Disruptive - LOW (20)	<p>ALL INJURIES ARE TO BE REPORTED THROUGH THE SUBMISSION OF A WHS EVENT REPORT ON 'SENTINEL' BY THE INJURED MEMBER OR THE TEAM MANAGER.</p> <ul style="list-style-type: none"> Sport Planning / Conducting Officer; Team Manager is to: <ul style="list-style-type: none"> ensure all injuries are reported through the submission of a WHS Event Report on 'Sentinel' by the injured member or the team manager. <p>ANY IDENTIFIED / REPORTED BREACHES OF MISCONDUCT ARE TO BE REPORTED AND INVESTIGATED BY THE CHAIN OF COMMAND.</p> <ul style="list-style-type: none"> Activity Coordinator; Sport Planning / Conducting Officer; Team Manager is to: <ul style="list-style-type: none"> ensure any identified / reported breaches of misconduct are reported and investigated by the chain of command. <p>INITIAL SAFETY BRIEF FOR THE CORRECT CONDUCT OF THE COMPETITION</p> <ul style="list-style-type: none"> Activity Coordinator; Sport Planning / Conducting Officer is to: <ul style="list-style-type: none"> provide an initial safety brief for the correct conduct of the competition

16 - Mass Area Evacuation											
16.1	During the conduct of the activity an event occurs which requires mass evacuation from the area which may result in:	<p>IMPACTS</p> <ul style="list-style-type: none"> • Mission - Delay or failure to complete activity • Resources - Increased burden on emergency services; reallocation of resources • Reputation - Adverse Media Coverage, Adverse public relations; diminished reputation <p>CONTRIBUTING FACTOR(S)</p> <ul style="list-style-type: none"> • Natural Environment - Environmental conditions; natural event 	<ul style="list-style-type: none"> • ARTC Media Liaison Officer to handle / direct all correspondence / interviews with the media. • Established KMA emergency response plan / procedures 	<ul style="list-style-type: none"> • ARTC Media Liaison Officer to handle / direct all correspondence / interviews with the media. • Ensure incidents are investigated and recorded IAW references via AIMS i.e. QA, IIR, AC875, AC626, Sentinel, XP188, EO016 	H i g h l y I m p r o b a b l e / D o u b t f u l	<p>MISSION - Disruptive - LOW (22)</p> <p>RESOURCES - Disruptive - LOW (22)</p> <p>REPUTATION - Minor - LOW (25)</p>	<ul style="list-style-type: none"> • Organising / support staff are to assume roles of wardens for issuing of direction during evacuation. • Visitors are to be briefed on the building / area evacuation procedures on arrival / commencement of activities. 	<ul style="list-style-type: none"> • Organising / support staff are to assume roles of wardens for issuing of direction during evacuation. 	H i g h l y I m p r o b a b l e / D o u b t f u l	<p>MISSION - Disruptive - LOW (22)</p> <p>RESOURCES - Disruptive - LOW (22)</p> <p>REPUTATION - Minor - LOW (25)</p>	<p>VISITORS ARE TO BE BRIEFED ON THE BUILDING / AREA EVACUATION PROCEDURES ON ARRIVAL / COMMENCEMENT OF ACTIVITIES.</p> <ul style="list-style-type: none"> • Activity Coordinator is to: <ul style="list-style-type: none"> ◦ ensure visitors are briefed on the building / area evacuation procedures on arrival / commencement of activities.

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PREFACE. This electronic tool and printable guidance forms part of a broader, standardised Defence risk management (RM) capability suite. This suite was developed to meet Comcare Enforceable Undertaking 2981 and is part of a continuous RM improvement process undertaken by the Chief of the Australian Defence Force (CDF) instantiated in 2007. The RM capability suite is developed to Defence specifications and is currently in use by the Australian Army and other Defence elements.

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